

Financial Statements

June 30, 2025 (with summarized information for 2024)

(With Independent Auditors' Report Thereon)



KPMG LLP Suite 800 500 W 5th St Winston-Salem, NC 27101

Independent Auditors' Report

The Board of Trustees
The Trustees of Davidson College:

Opinion

We have audited the financial statements of The Trustees of Davidson College, which comprise the statement of financial position as of June 30, 2025, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Trustees of Davidson College as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Trustees of Davidson College and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Trustees of Davidson College's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, and design and perform audit procedures responsive to those risks. Such procedures include
 examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 The Trustees of Davidson College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting
 estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Trustees of Davidson College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited The Trustees of Davidson College's 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 26, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

KPMG LLP

Winston-Salem, North Carolina October 31, 2025

Statement of Financial Position

June 30, 2025

(with comparative financial information as of June 30, 2024)

Assets	2025	2024
Current assets: Cash and cash equivalents Short-term investments (note 4) Accounts receivable, less allowance for doubtful accounts of \$15,850 and \$15,188 in 2025 and 2024, respectively Contributions receivable, net (note 3) Other assets	\$ 106,292,235 37,219,009 9,630,230 29,003,192 4,124,445	85,521,483 37,925,362 8,448,019 26,221,304 4,221,729
Total current assets	186,269,111	162,337,897
Noncurrent assets: Contributions receivable, net (note 3) Investments (note 4) Beneficial interest in trusts Land, buildings, and equipment, net (note 6)	67,564,840 1,382,874,877 36,445,307 334,585,099	68,540,883 1,307,262,920 35,401,590 321,592,332
Total noncurrent assets	1,821,470,123	1,732,797,725
Total assets	\$ 2,007,739,234	1,895,135,622
Liabilities and Net Assets		
Notes payable (note 7) Postretirement benefits other than pensions (note 9)	\$ 23,138,929 14,380,000 988,423	19,239,425 14,335,000 847,926
Total current liabilities	38,507,352	34,422,351
Noncurrent liabilities: Advance payments, deferred revenues, and other liabilities Notes payable (note 7) Postretirement benefits other than pensions (note 9)	15,594,627 88,835,000 14,705,170	15,222,825 90,565,000 14,405,770
Total noncurrent liabilities	119,134,797	120,193,595
Total liabilities	157,642,149	154,615,946
Net assets: Without donor restrictions (note 10): Undesignated Quasi-endowment (note 15) Investments in plant fund	48,012,463 159,705,514 224,636,075 432,354,052	42,733,853 151,977,712 230,418,164 425,129,729
With donor restrictions (note 10)	1,417,743,033	1,315,389,947
Total net assets	1,850,097,085	1,740,519,676
Total liabilities and net assets	\$ 2,007,739,234	1,895,135,622

See accompanying notes to financial statements.

Statement of Activities

Year ended June 30, 2025 (with summarized financial information for the year ended June 30, 2024)

Name		_	2025			
Net suitednt revenue (note 11)		-				
Net sudent revenue (note 11)			restrictions	restrictions	Total	2024
Net student revenue (note 11)	Operating:					
Private gifts and grants 16.482,748 19.499,170 35.981,918 20.886.443 19.490,180 19						
Covernmental grants and contracts	, ,	\$, ,	
Endowment income and gains distributed (note 15)	• •			19,499,170		
Endowment income and gains distributed (note 15)	•			9.470		
Net realized and unrealized gains (losses) on investments 127,745 249,345 136,24,832 12,284,552 12,284,555 100				,		
Other income 13,375,489 249,343 13,624,832 12,284,562 Total operating revenues and gains 156,119,628 32,564,151 188,683,779 168,927,866 Net assets released from restrictions 24,185,487 (24,185,487) ————————————————————————————————————						
Net assets released from restrictions 24,185,487 (24,185,487) 168,927,866	g , , ,		,		, , ,	
Total revenues, gains, and other support 180,305,115 8,378,664 186,683,779 168,927,866 Expenses and losses (note 12): Instruction and departmental research 72,059,634 48,491,147 42,603,814 General services 48,491,147 42,603,814 General services and administration 30,036,068 63,414,947 Auxiliary enterprises 33,108,981 63,306,068 26,414,947 Auxiliary enterprises 33,108,981 63,306,068 26,414,947 Auxiliary enterprises 183,695,830 63,306,068 26,414,947 42,603,814 66,846,512 64,414,947 64	Total operating revenues and gains	•	156,119,628	32,564,151	188,683,779	168,927,866
Expenses and losses (note 12): Instruction and departmental research 72,059,634 — 72,059,634 66,846,512 Student services 48,491,147 — 48,491,147 42,603,814 General services and administration 30,036,068 — 30,036,068 28,414,947 Auxiliary enterprises 33,108,981 — 33,108,981 31,047,411 Total expenses and losses 183,695,830 — 183,695,830 168,912,684 Change in net assets from operating activities 3,235,040 38,352,023 41,587,063 74,432,489 Investment income on charitable remainder trusts 17,936 13,879 31,815 47,939 Endowment income and gains distributed (note 15) 2,349,103 2152,415 4,501,518 3,398,977 Net realized and unrealized gains and income on investments 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,714,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (811,186) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (811,186) (79,188) (146,206) (69,800 Periodic postretirement benefit cost other than service cost (note 9) (811,186) (79,188) (146,206) (69,800 Periodic postretirement benefit cost other than service cost (note 9) (811,186) (79,188) (146,206) (89,800 Periodic postretirement benefit cost other than service cost (note 9) (811,186) (79,188) (146,206) (89,800 Periodic postretirement benefit cost other than service cost (note 9) (811,86) (97,1322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized (1,508,122) (1,433,750) Change in net assets before changes related to collection items purchased but not capitalized (1,508,122)	Net assets released from restrictions	_	24,185,487	(24,185,487)		
Student services	Total revenues, gains, and other support		180,305,115	8,378,664	188,683,779	168,927,866
Student services	Expenses and losses (note 12):					
General services and administration 30,036,068 — 30,036,068 28,414,947 Auxiliary enterprises 33,108,981 — 33,108,981 31,047,411 Total expenses and losses 183,695,830 — 183,695,830 168,912,684 Change in net assets from operating activities (3,390,715) 8,378,664 4,987,949 15,182 Nonoperating: — Frivate gifts and grants 3,235,040 38,352,023 41,587,063 74,432,489 Investment income on charitable remainder trusts 17,936 13,879 31,815 47,939 Endowment income and gains distributed (note 15) 2,349,103 2,152,415 4,501,518 3,398,970 Net realized and unrealized gains and income on investments net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,686 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (811,86)	Instruction and departmental research		72,059,634	_	72,059,634	66,846,512
Auxiliary enterprises 33,108,981 — 33,108,981 31,047,411 Total expenses and losses 183,695,830 — 183,695,830 168,912,684 Change in net assets from operating activities (3,390,715) 8,378,664 4,987,949 15,182 Nonoperating: Private gifts and grants 3,235,040 38,352,023 41,587,063 74,432,489 Investment income on charitable remainder trusts 17,936 13,879 31,815 47,939 Investment income and gains distributed (note 15) 2,349,103 2,152,415 4,501,518 3,398,970 Net realized and unrealized gains and income on investments 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804)	Student services		48,491,147	_	48,491,147	42,603,814
Total expenses and losses				_		
Change in net assets from operating activities (3,390,715) 8,378,664 4,987,949 15,182 Nonoperating: Private gifts and grants 3,235,040 38,352,023 41,587,063 74,432,489 Investment income on charitable remainder trusts 17,936 13,879 31,815 47,939 Endowment income and gains distributed (note 15) 2,349,103 2,152,415 4,501,518 3,398,970 Net realized and unrealized gains and income on investments net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefits cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges (700,000) 700,000 — — (1,376,695) Change in net assets from no	Auxiliary enterprises	-	33,108,981		33,108,981	31,047,411
Nonoperating: Private gifts and grants 3,235,040 38,352,023 41,587,063 74,432,489 1,7936 13,879 31,815 47,939 1,700,000 1,316,300 1,316,	Total expenses and losses		183,695,830		183,695,830	168,912,684
Private gifts and grants 3,235,040 38,352,023 41,587,063 74,432,489 Investment income on charitable remainder trusts 17,936 13,879 31,815 47,939 Endowment income and gains distributed (note 15) 2,349,103 2,152,415 4,501,518 3,398,970 Net realized and unrealized gains and income on investments net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (811,186) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in net assets from nonoperating activities 12,123,160	Change in net assets from operating activities		(3,390,715)	8,378,664	4,987,949	15,182
Investment income on charitable remainder trusts 17,936 13,879 31,815 47,939 Endowment income and gains distributed (note 15) 2,349,103 2,152,415 4,501,518 3,398,970 Net realized and unrealized gains and income on investments net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges (700,000) 700,000 — (— (— (— (— (— (— (— (— (—	· · ·					
Endowment income and gains distributed (note 15) 2,349,103 2,152,415 4,501,518 3,398,970 Net realized and unrealized gains and income on investments net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in donor intent (700,000) 700,000 — — — Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets related to collection items not capitalized (1,508,122)	ŭ ŭ			, ,		
Net realized and unrealized gains and income on investments net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,938 Periodic postretirement benefit cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in donor intent (700,000) 700,000 — — — Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized<					,	
net of distributions and fees 9,464,878 50,920,029 60,384,907 18,585,431 Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefits cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in donor intent (700,000) 700,000 — — — Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized (1,508,122) —	, ,		2,349,103	2,152,415	4,501,518	3,398,970
Net realized and unrealized gains on charitable remainder trusts 388,904 1,786,000 2,174,904 4,633,066 Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in donor intent (700,000) 700,000 — — — Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items purchased but not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086	•		0.464.979	E0 020 020	60 204 007	10 505 121
Change in value of split-interest agreements (67,018) (79,188) (146,206) 66,980 Periodic postretirement benefit cost other than service cost (note 9) (265,107) — (265,107) 429,882 Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (1,376,695) (265,107) — (388,804) (1,376,695) (270,000) 700,000 —				, ,		
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Nonperiodic changes in postretirement benefits (note 9) (811,186) — (811,186) (777,011) Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in donor intent (700,000) 700,000 — — — Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405				(70,100)	, , ,	
Write off of canceled and uncollectible pledges — (388,804) (388,804) (1,376,695) Change in donor intent (700,000) 700,000 — — Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405				_		
Other (1,489,390) 518,068 (971,322) (5,329,212) Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized Collection items purchased but not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405			`	(388,804)	, , ,	
Change in net assets from nonoperating activities 12,123,160 93,974,422 106,097,582 94,111,839 Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized Collection items purchased but not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405	Change in donor intent		(700,000)	700,000	_	_
Change in net assets before changes related to collection items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized Collection items purchased but not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405	Other		(1,489,390)	518,068	(971,322)	(5,329,212)
items not capitalized 8,732,445 102,353,086 111,085,531 94,127,021 Change in net assets related to collection items not capitalized Collection items purchased but not capitalized (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,508,122) — (1,433,750) Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405	Change in net assets from nonoperating activities		12,123,160	93,974,422	106,097,582	94,111,839
Change in net assets related to collection items not capitalized Collection items purchased but not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405	· · · · · · · · · · · · · · · · · · ·		8 732 445	102 353 086	111 085 531	94 127 021
Collection items purchased but not capitalized (1,508,122) — (1,508,122) (1,433,750) Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405	•		0,102,770	102,000,000	111,000,001	01,121,021
Change in net assets 7,224,323 102,353,086 109,577,409 92,693,271 Net assets at beginning of year 425,129,729 1,315,389,947 1,740,519,676 1,647,826,405	·		(1.508.122)	_	(1.508.122)	(1.433.750)
Net assets at beginning of year <u>425,129,729</u> <u>1,315,389,947</u> <u>1,740,519,676</u> <u>1,647,826,405</u>	·	•		102.353.086		
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		\$				

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended June 30, 2025 (with comparative financial information for the year ended June 30, 2024)

		2025	2024
Cash flows from operating activities:			
Change in net assets	\$	109,577,409	92,693,271
Adjustments to reconcile change in net assets to net cash used in			
operating activities:			
Depreciation		17,304,469	15,408,394
Change in allowance for doubtful accounts receivable		663	_
Net realized and unrealized gains on investments		(121,069,857)	(77,013,279)
Private gifts and grants restricted for long-term investments and capital projects		(44,808,185)	(39,846,125)
Investment income restricted for long-term investments		(2,166,294)	(1,162,419)
Gains restricted for long-term investments		(1,786,000)	(306,831)
Gifts in kind Proceeds from sales of donated financial assets		(16,194,546)	(4,102,527)
		14,192,756	3,940,951
Gain on disposal of assets Increase in accounts receivable		— (1,182,874)	(177,291) (2,688,351)
Increase in accounts receivable Increase in contributions receivable		(1,805,845)	(34,078,275)
Decrease in other assets		97,284	491,471
Increase in accounts payable and accrued expenses		1,334,724	3,571,480
Increase (decrease) in postretirement benefits other than pensions		439,897	(323,157)
Purchase of collection items not capitalized		1,508,122	1,433,750
Net cash used in operating activities		(44,558,277)	(42,158,938)
Cash flows from investing activities:			
Purchases of property and equipment		(27,854,019)	(41,571,087)
Proceeds from sales of property and equipment		(=:,==:,=:,=,= —	348,845
Purchase of collection items not capitalized		(1,508,122)	(1,433,750)
Proceeds from sales and maturities of investments		189,571,609	205,161,410
Purchases of investments		(142,427,538)	(144,690,108)
Increase in beneficial interest in trusts		(21,944)	
Increase (decrease) in deposits with debt trustees	_	199	(265)
Net cash provided by investing activities	-	17,760,185	17,815,045
Cash flows from financing activities:			
Principal payments on notes payable		(1,685,000)	(1,650,000)
Increase (decrease) in annuities payable		493,365	(485,678)
Private gifts and grants restricted for long-term investments and capital projects		44,808,185	39,846,125
Investment income restricted for long-term investments		2,166,294	1,162,419
Gains restricted for long-term investments		1,786,000	306,831
Net cash provided by financing activities	-	47,568,844	39,179,697
Net increase in cash and cash equivalents		20,770,752	14,835,804
Cash and cash equivalents at beginning of year		85,521,483	70,685,679
Cash and cash equivalents at end of year	\$	106,292,235	85,521,483
Supplemental disclosure of cash flow information:			
Cash paid for interest	\$	3,155,948	2,856,336
Contributions of investment securities		14,267,820	3,950,899
Change in accounts payable attributable to property, plant and equipment purchases		2,443,217	384,130

See accompanying notes to financial statements.

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

(1) Summary of Significant Accounting Policies

(a) Description of the College

The Trustees of Davidson College (the College), a nonprofit North Carolina corporation based in Davidson, North Carolina, was founded by Presbyterians in 1837. It is a private, four-year coeducational college of the liberal arts with an enrollment of over 1,900 students.

(b) Basis of Presentation

The financial statements of the College have been prepared on the accrual basis.

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the College and changes therein are classified and reported as follows:

- Net assets without donor restrictions are free of donor-imposed restrictions. All revenues, gains, and losses that are not restricted by donors are included in this classification. All expenses are reported as decreases in net assets without donor restrictions.
- Net assets with donor restrictions are subject to donor-imposed restrictions that will be met either
 by actions of the College or the passage of time. These net assets include donor restricted
 endowments, unconditional pledges, split interest agreements, and interests in trusts held by
 others. Generally, the donors' imposed restrictions of these assets permit the College to use all or
 part of the income earned on related investments only for certain general or specific purposes.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law.

Expirations of restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as net assets released from restrictions which reflect reclassifications between the applicable classes of net assets.

Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are met. Contributions of assets other than cash are recorded at their estimated fair value. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions. An allowance for uncollectible contributions receivable is provided based upon management's judgment including such factors as prior collection history, type of contribution and nature of fund-raising activity.

Contributions received with donor-imposed restrictions that are met in the same year are reported as revenues in net assets without donor restrictions.

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

Gains and losses on investments restricted by explicit external stipulations are reported as increases or decreases in net assets with donor restrictions. Gains and losses on investments where donor-imposed restrictions are met in the same year are reported as increases or decreases in net assets without donor restrictions. Gains and losses on trusts held by others are reported as increases or decreases in net assets with donor restrictions.

The College has defined nonoperating activities to include contributions added to endowment, contributions supporting major capital purchases, contributions and other activity related to annuity and unitrust agreements, endowment income and gains and losses, net of amounts distributed to support operations in accordance with the spending policy, and postretirement plan changes and other activities.

(c) Cash and Cash Equivalents

Cash and cash equivalents include interest bearing checking and money market accounts and short-term investments with an original maturity of three months or less. At various times throughout the year, the College may have cash balances with financial institutions which exceed the amounts that are federally insured.

Cash and cash equivalents that are part of the College's investment portfolio are included within investments as these funds are not generally used for operating purposes.

Cash and cash equivalents treated as investments are not considered cash for purposes of the Statement of Cash Flows.

(d) Investments

Investments are recorded at estimated fair value. In the case of certain less marketable investments, principally real estate, venture capital and private investments, fair value is established based on either external events which substantiate a change in fair value or a reasonable methodology that exists to capture and quantify changes in fair value. When applicable, the College has applied a practical expedient and concluded that the net asset value (NAV) reported by the underlying fund approximates the fair value of investments. In some instances, those changes in fair value may require use of estimates. Accordingly, such values may differ from the values that would have been used had a ready market for the investments existed. The estimated values, provided primarily by investment managers, are reviewed and evaluated by College personnel.

The College's investments include various types of investment securities and investment vehicles. Investment securities are exposed to several risks, such as interest rate, currency, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the College's financial statements.

Endowment and similar funds are invested on the basis of a total return policy to provide income and to realize appreciation in investment values. Gains are allocated to funds and are utilized in accordance with the same restrictions, if any, imposed by donors on the use of income earned by the endowment and similar funds.

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

(e) Land, Buildings, and Equipment

Land, buildings, and equipment are stated at cost at the date of acquisition or fair value at the date of donation in the case of gifts. Depreciation is calculated on the straight-line method over the estimated useful lives of each class of asset as described in note 6. Interest on borrowings to finance facilities is capitalized during construction, net of any investment income earned through the temporary investment of project borrowings.

(f) Collections

The College has various works of art, literary works, historical treasures, paintings, and other items. In accordance with accounting for contributions, an entity need not recognize such items in its financial statements if the items are added to collections held for public exhibition, education, or research in furtherance of public service rather than financial gain. If purchased, the collection items are expensed, if donated, they are not reflected in the financial statements. The works of art and historical treasures are subject to a policy that requires proceeds from their sales to be used to acquire other items of works of art or historical treasures.

(g) Beneficial Interest in Trusts

The College is the beneficiary of various trusts created by donors, the assets of which are not in the possession of the College. The College has legally enforceable rights or claims to such assets, including the right to income therefrom. The fair value of these interests is recorded in net assets with donor restrictions and the net realized and unrealized gains or losses of beneficial interest in trusts is recorded in the net asset class as designated by the donors. Distributions from these trusts are recorded based on the requirements of the donors as stated in the trust agreements.

(h) Comparative Data

The statement of activities includes certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. generally accepted accounting principles. Accordingly, such information should be read in conjunction with the College's financial statements for the year ended June 30, 2024, from which the summarized information was derived.

(i) Use of Estimates

The preparation of the financial statements in accordance with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

(j) Fair Value of Financial Instruments

The College determines fair value in accordance with Accounting Standards Codification (ASC) Topic 820, Fair Value Measurement. ASC Topic 820 establishes a framework for measuring fair value, a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs, and disclosure requirements for fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The three levels of fair value inputs that may be used to measure fair value under the hierarchy established by the standard are as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities. Level 1 assets and liabilities include debt and equity securities that are traded in an active exchange market, as well as U.S. Treasury securities.
- Level 2 Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are
 significant to the fair value of the asset or liabilities. Level 3 assets and liabilities include financial
 instruments whose value is determined using pricing models, discounted cash flow methodologies,
 or similar techniques, as well as instruments for which the determination of fair value requires
 significant management judgment or estimation.

Fair value estimates are made at a specific point in time, based on available market information and judgments about the financial assets and liabilities, including estimates of timing and amount of expected future cash flows, and the credit standing of the issuer. In some cases, the fair value estimates cannot be substantiated by comparison to the independent markets. In addition, the disclosed fair value may not be realized in the immediate settlement of the financial asset and may not reflect any premium or discount that could result from offering for sale at one time an entire holding of a particular financial asset.

(k) Governmental Grants and Contracts

Funds are granted periodically from private and public sources for specific purposes. These funds are deemed to be earned and reported as revenues when the College has incurred expenditures in compliance with the grant agreement and conditions under the agreement are met. Such amounts received, but not yet earned, are reported as deferred revenues. The College has elected the simultaneous release policy, which allows a restricted contribution to be recognized directly in net assets without donor restriction if the restriction is met in the same period that the revenue is recognized. Further, the College recognizes that a contribution is conditional if the agreement includes both (a) a barrier or barriers that must be overcome for the recipient to be entitled to the assets transferred and (b) a right of return for the transferred assets or a right of release of the promisor's obligation to transfer assets. Revenue from exchange grants and contracts is recognized as the College substantially meets the performance obligations contained in the agreement of the sponsor.

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

(I) Revenue from Contracts with Customers

Student revenue consists of charges for tuition, fees, housing, and food, and are recorded as revenue during the year that the related academic services are rendered. Student revenue received in advance of services to be rendered is recorded as deferred revenue. Scholarships and aid provided by the College for tuition and fees is reflected as a reduction of gross tuition and fee revenue.

Other income includes revenues generated by the College under contractual arrangements deemed to be exchange transactions. Major revenue streams include the college store, certain college housing revenue, athletics ticket sales and sponsorships, media rights, licensing and other contracts which are received and recognized when the goods and services are rendered, and typically occur in the same fiscal year.

(m) Income Taxes

The College is exempt from income tax under Section 501(a) of the Internal Revenue Code of 1986 (the Code) as an organization described in Section 501(c)(3). As such, the College is generally exempt from federal income taxes on related income pursuant to Section 501(a) of the Code, while unrelated business income, generated mainly by endowment investments, is subject to federal income tax. For the year ended June 30, 2025, the College is subject to a 1.4% excise tax on its net investment income as defined under the Internal Revenue code and has recorded a deferred tax obligation based on reasonable estimates. As of June 30, 2025 and 2024, management has determined there were no material uncertain tax positions.

(n) Bonds and Notes Payable

Bonds and notes payable consist of debt related to redemption of outstanding bonds and working capital.

(o) Investment Risk

Liquidity risk represents the possibility that the College may not be able to rapidly adjust the size of its portfolio holdings in times of high volatility and financial stress at a reasonable price. If the College were forced to dispose of an illiquid investment at an inopportune time, it might be forced to do so at a substantial discount to fair value.

The College may hold investments denominated in currencies other than the U.S. dollar, and therefore, there may be exposure to currency risk since the value of those investments may fluctuate due to changes in currency exchange rates. This can have an adverse effect on the reported value of assets and liabilities denominated in currencies other than the U.S. dollar.

The College's investment portfolio is subject to interest rate and credit risks for certain securities whose valuation would be impacted by changes in interest rates. The portfolios are also subject to risk of the issuer of a security not being able to pay interest or repay principal when it is due.

The value of securities held by the College may decline in response to certain economic events, including those events impacting entities whose securities are owned and included in the investment portfolio. Those events impacting valuation may include, but are not limited to, economic changes,

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

market fluctuations, regulatory changes, global and political instability, currency, interest rate, and commodity price fluctuations. The College attempts to manage this risk through diversification, ongoing due diligence of fund managers, and monitoring of economic conditions.

(2) Liquidity and Availability

Financial assets available for general expenditure within one year of June 30, 2025 are as follows:

	_	2025	2024
Cash and cash equivalents	\$	44,698,752	36,496,462
Investments		3,727,341	2,086,442
Accounts receivable		9,630,230	8,448,019
Contributions receivable		8,685,632	6,488,628
Total	\$_	66,741,955	53,519,551

The College's endowment funds consist of donor-restricted endowments and quasi-endowments. Income from the donor-restricted endowments is restricted for specific purposes and, therefore, is not included above as available for general expenditure. However, the specific purposes are aligned with the operations of the College. The total endowment earnings to be appropriated for expenditure within one year of June 30, 2025 is approximately \$59 million.

The College manages its financial assets to be available when operating expenditures, liabilities and other obligations come due. Cash in excess of daily requirements is invested in short-term investments. Additionally, the College has \$159,705,514 of quasi-endowments. Although the College does not intend to spend from its quasi-endowment funds, other than amounts appropriated for general expenditure as part of its annual budget approval process, amounts from its quasi-endowment funds could be made available if necessary.

(3) Contributions Receivable

Contributions receivable, net, are summarized as follows at June 30, 2025 and 2024:

	_	2025	2024
Unconditional promises expected to be collected in:			
Less than one year	\$	33,966,620	31,011,109
One year to five years		71,886,950	71,629,515
Over five years	_	32,807,914	41,069,341
		138,661,484	143,709,965
Less: allowance for uncollectible contributions receivable	_	(5,173,273)	(4,892,343)
		133,488,211	138,817,622

Notes to the Financial Statements

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(with summarized information for 2024)

	_	2025	2024
Less: unamortized discount (discount rates ranging from 3.5%			
to 15.75%)	\$_	(36,920,179)	(44,055,435)
		96,568,032	94,762,187
Less: current portion	_	(29,003,192)	(26,221,304)
Noncurrent portion	\$_	67,564,840	68,540,883

At June 30, 2025 and 2024, the ten (10) largest outstanding donor pledge balances represented 76% and 79%, respectively, of the College's gross contributions receivable.

(4) Investments

Fair value of investments is summarized as follows:

		Fair value a	s of June 30	Unfunded	June 30, 2025 Redemption frequency (if currently	Redemption notice period
	_	2025	2024	commitments	eligible)	(in days)
Money market funds (a)	\$	33,607,958	35,897,915	_	Daily	1 day
Common trust funds (b)		10,855,663	7,542,537	_	Daily	1 day
Fixed income (c)		160,574	2,168,206	_	Daily	1 day
Domestic equity ^(d) International equity and emerging		75,508,109	72,934,670	_	Quarterly – Semiannually	65–120 days
market funds (d)		154,918,529	137,359,639	_	Monthly - Semiannually	14–90 days
Hedge funds (e)		464,758,740	455,213,854	_	Monthly - annually	1-6 months
Real estate investments ^(f) Venture capital, private equity, private energy, and private deb	ot	35,169,178	34,359,115	16,663,627	N/A	N/A
investments (g)		644,209,797	598,831,409	153,010,732	N/A	N/A
Other investments (h)	-	905,338	880,937		N/A	N/A
	\$_	1,420,093,886	1,345,188,282	169,674,359		

- (a) This category includes assets that are cash or readily convertible to cash, such as money market funds and certificates of deposit.
- (b) This category includes pooled investment funds that are managed by banks or trust companies. The College has the ability to redeem its investments in the funds at the NAV at the valuation date. There are no significant restrictions, redemption terms, or holding periods which would limit the ability of the

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

participants to transact at the NAV. For readily determinable fair value investments, participant transactions may occur daily.

- (c) This category includes investments in funds that take long positions in publicly traded fixed income securities. Almost all of the investments are in U.S. government and U.S. companies. The public nature of the securities makes this category immediately available for liquidation.
- (d) This category includes investments in funds that take long positions in publicly traded equity securities. A range of styles, market caps, and geographic focuses is included. Three percent of the assets in this category cannot be redeemed because they are still in an initial lockup period. The lockup period expires in the next 3 years. There are currently no plans to sell any of these investments prior to their liquidation so the assets are carried at NAV as estimated by the manager.
- (e) This category includes investments in hedge funds that take long and short positions in largely equity securities, credit securities and event driven situations. Managers vary in style, market cap focus, geographic focus, sectors of focus, and types of securities, with some having considerable flexibility in each of these areas. The funds also vary in net long/short positioning, with most equity funds generally maintaining a low net long position (20%–50%) and little or no leverage and most credit funds generally maintaining a moderate net long position (50%–100%) and little or no leverage. Eight percent of the assets in this category cannot be redeemed because they are in illiquid securities. There are currently no plans to sell any of these investments prior to their liquidation so the assets are carried at NAV as estimated by the manager.
- (f) This category includes investments in private equity funds that take ownership of real estate properties ranging from office, retail, multifamily, land, and hotel. These are private investments that cannot be redeemed since the investment is distributed as the underlying investments are liquidated, which generally takes 4–10 years. There are currently no plans to sell any of these investments prior to their liquidation so the assets are carried at NAV as estimated by the manager. Certain investments in this category represent a direct investment in real estate held for sale.
- (g) This category includes investments in private equity funds that provide growth equity or take full ownership of the companies they invest in and private equity funds that take significant ownership positions in start-up or early stage companies largely in the technology or healthcare spaces. These are private investments that cannot be redeemed since the investment is distributed as the underlying investments are liquidated, which generally takes 4–8 years. There are currently no plans to sell any of these investments prior to their liquidation so the assets are carried at NAV as estimated by the manager.
- (h) This category contains the cash surrender value of life insurance policies for which the College is the sole beneficiary. The insurance companies manage the investments and the College will receive no distributions until the death of the insured. Therefore, the nature of this investment is illiquid.

The College places a substantial portion of the net assets of its endowment into a pool on a fair value basis, with each individual fund subscribing to or disposing of units on the basis of the fair value per unit at the beginning of each quarter within which the transaction takes place. At June 30, 2025, a total of

Notes to the Financial Statements

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(with summarized information for 2024)

1,697,974 units existed in the pool and the fair value per unit was \$860.42. At June 30, 2024, a total of 1,666,555 units existed in the pool and the fair value per unit was \$824.78.

To satisfy its long-term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets a diversified asset allocation that places emphasis on equity-based investments to achieve its long-term return objective at an appropriate level of risk and liquidity. Within each asset class, the College achieves diversification through allocations to several investment strategies and market capitalizations.

The College does not issue or trade derivative financial instruments. However, College financial assets are invested on its behalf with various fund managers, some of whom are authorized to employ derivative instruments, including swaps, futures, forwards, and options. These derivatives are generally used for managing interest rate or foreign currency risk or to attain or hedge a specific financial market position. Not including derivative instruments held by various alternative investment funds, the College had no financial assets invested in derivative instruments as of June 30, 2025 and 2024.

At June 30, 2025, the College's projected capital calls for the next five fiscal years and thereafter for the remaining outstanding commitments to venture capital, private equity, private energy, private debt and real estate funds totaled \$169,674,359.

(5) Fair Value Measurements

The following is a summary of the levels within the fair value hierarchy for the College's financial assets that are measured at fair value on a recurring basis as of June 30, 2025 and 2024:

	Fair value as of June 30, 2025							
	_	Level 1	Level 2	Level 3	Investments measured at NAV ⁽¹⁾	Total fair value		
Assets:								
Cash and cash equivalents	\$	106,292,235	_	_	_	106,292,235		
Investments:								
Money market funds		33,607,958	_	_	_	33,607,958		
Common trust funds		_	10,855,663	_	_	10,855,663		
Fixed income		160,574	_	_	_	160,574		
Domestic equity		1,669,517	_	_	73,838,592	75,508,109		
International equity and								
emerging market funds		105,310	_	_	154,813,219	154,918,529		
Hedge funds		_	_	_	464,758,740	464,758,740		
Real estate investments		_	_	4,954,023	30,215,155	35,169,178		
Venture capital, private equity, private energy								
and private debt		_	_	_	644,209,797	644,209,797		
Other investments	_			905,338		905,338		
Investments		35,543,359	10,855,663	5,859,361	1,367,835,503	1,420,093,886		
Beneficial interest in trusts	_		<u> </u>	36,445,307		36,445,307		
Total	\$_	141,835,594	10,855,663	42,304,668	1,367,835,503	1,562,831,428		
	_		· · · · · · · · · · · · · · · · · · ·	·	·	·		

Notes to the Financial Statements

June 30, 2025
(with summarized information for 2024)

Fair value as of June 30, 2024

				nac as or canc so,		
	_				Investments	
					measured at	Total
	_	Level 1	Level 2	Level 3	NAV ⁽¹⁾	fair value
Assets:						
Cash and cash equivalents	\$	85,521,483	_	_	_	85,521,483
Investments:						
Money market funds		35,897,915	_	_	_	35,897,915
Common trust funds		_	7,542,537	_	_	7,542,537
Fixed income		2,168,206	_	_	_	2,168,206
Domestic equity		1,856,040	_	_	71,078,630	72,934,670
International equity and						
emerging market funds		81,573	_	_	137,278,066	137,359,639
Hedge funds		· —	_	_	455,213,854	455,213,854
Real estate investments		_	_	3,278,697	31,080,418	34,359,115
Venture capital, private						· · · —
equity, private energy						
and private debt		_	_	_	598,831,409	598,831,409
Other investments	_		<u> </u>	880,937		880,937
Investments		40,003,734	7,542,537	4,159,634	1,293,482,377	1,345,188,282
Beneficial interest in trusts	_	<u> </u>	<u> </u>	35,401,590		35,401,590
Total	\$	125,525,217	7,542,537	39,561,224	1,293,482,377	1,466,111,355

(1) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

The following methods and assumptions were used to estimate the fair value for each class of financial instrument measured at fair value:

Money market funds – Investments in money market funds are classified as Level 1 based on the nature and liquidity of such instruments.

Common trust funds – Investments in common trust funds are valued using the net asset value, referred to as NAV, provided by the administrator of the fund as a readily determinable fair value. The NAV is based on the value of the underlying assets owned by the fund, less its liabilities, and then divided by the number of shares outstanding. These investments are classified as Level 2 as the NAV is a quoted price in a market that is not active.

Fixed income securities – Investments in fixed income securities are comprised of U.S. Treasury and other government notes and bonds, mortgage-backed securities, municipal bonds and corporate bonds and notes. Corporate bonds and U.S. Treasury notes and bonds are classified as Level 1 if they are included in a bond fund or if they are traded with sufficient frequency and volume to enable the College to obtain pricing information from active markets.

Notes to the Financial Statements

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(with summarized information for 2024)

Equity securities – Investments in marketable equity securities are measured at fair value using quoted market prices. They are classified as Level 1 when they are traded in an active market for which closing stock prices are readily available.

Real estate investments – Investments in real estate held for sale for which there is no readily determinable fair value are classified as Level 3 as the valuation is based on significant unobservable inputs.

Beneficial interest in trusts – The College's beneficial interest in trusts administered by a third party is classified as Level 3 as the fair values are based on a combination of Level 2 inputs (interest rates and yield curves) and significant Level 3 unobservable inputs (entity specific estimates of cash flows). Since the College has an irrevocable right to receive the income earned from the trust's assets, the fair value of the College's beneficial interest is estimated to approximate the fair value of the trusts' assets.

(6) Land, Buildings, and Equipment

The cost and estimated useful lives of land, buildings, and equipment are as follows at June 30, 2025 and 2024:

	_	2025	2024	Estimated useful lives
Land and improvements	\$	74,716,641	70,959,345	10–20 years
Buildings and improvements		413,911,347	412,528,937	20-50 years
Equipment		47,328,435	43,546,957	5–20 years
Construction in progress	=	30,904,494	9,528,442	_
		566,860,917	536,563,681	
Less: accumulated depreciation	-	(232,275,818)	(214,971,349)	
	\$	334,585,099	321,592,332	

Notes to the Financial Statements

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(with summarized information for 2024)

(7) Notes Payable

Notes payable at June 30, 2025 and 2024 consist of the following:

	_	2025	2024
Senior Note (Series A), 2.46%, due March 1, 2050	\$	25,000,000	25,000,000
Senior Note (Series B), 2.46%, due March 1, 2050		65,565,000	67,250,000
\$30,000,000, unsecured Taxable Commercial Paper Notes,			
variable rate (4.6% at June 30, 2025 and 5.7% at			
June 30, 2024), maturing no later than 270 days after the date of issuance of each note		12 650 000	12 650 000
date of issuance of each note	-	12,650,000	12,650,000
		103,215,000	104,900,000
Less current portion	_	(14,380,000)	(14,335,000)
Noncurrent portion	\$_	88,835,000	90,565,000

The College's obligations under the notes payable are unsecured, unconditional obligations.

A summary of repayments for the redemption of notes payable follows:

	-	Principal
2026	\$	1,730,000
2027		1,775,000
2028		1,820,000
2029		1,865,000
2030		1,910,000
Subsequent years	_	94,115,000
	\$_	103,215,000

(8) Benefit Plans

Eligible college employees participate in the defined contribution retirement plan after one year of employment in which they complete at least 1,000 hours of service. The College contributes 9.5% of eligible compensation up to the social security earnings base, and 12.5% of any eligible compensation above the social security earnings base, up to the applicable limits of the Internal Revenue Code. Employees are 100% vested after 3 years of service. Total employer contributions for the years ended June 30, 2025 and 2024 were \$6,754,490 and \$6,262,380, net of unvested forfeitures of \$123,999 and \$149,295, respectively.

The College also has a tax deferred annuity plan available to all employees. Participants are allowed to defer a portion of their compensation, within the applicable limits of the Internal Revenue Code, on a

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tax-deferred basis. Contributions are made by the employee to the Teachers Insurance and Annuity Association and College Retirement Equities Fund (TIAA-CREF) or to Fidelity Investments for the purchase of retirement annuities which are owned by the employee.

The College also has supplemental retirement plans for certain current and former employees. At June 30, 2025 and 2024, the related liabilities were \$1,319,561 and \$1,368,162 respectively, and the supplemental annual compensation to the former employee was approximately \$35,000 and \$32,000 in 2025 and in 2024, respectively. The liabilities and supplemental annual compensation are projected to increase over the vesting period.

(9) Postretirement Benefits Other Than Pensions

The College also provides healthcare benefits to retired employees who were hired prior to October 1, 2016, and who meet the eligibility requirements of the Plan. The following table provides a reconciliation of the changes in the Plan's projected benefit obligations and fair value of assets:

	_	2025	2024
Benefit obligation at beginning of year	\$	15,253,696	15,576,853
Service cost		269,434	270,995
Interest cost		811,186	777,011
Participant contributions		537,371	488,716
Benefit paid		(1,443,201)	(1,429,997)
Actuarial loss (gain)	_	265,107	(429,882)
Benefit obligation at end of year		15,693,593	15,253,696
Fair value of plan assets	_		
Funded status		(15,693,593)	(15,253,696)
Less current portion	_	(988,423)	(847,926)
Noncurrent portion	\$_	(14,705,170)	(14,405,770)

Net nonperiodic postretirement benefit cost for 2025 and 2024 includes the following components:

		_	2025	2024
Interest cost		\$_	811,186	777,011
	Nonperiodic postretirement benefit cost other than service cost		811,186	777,011
Service cost		_	269,434	270,995
	Net nonperiodic postretirement benefit cost	\$_	1,080,620	1,048,006

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The measurement date for the plan is June 30th. For measurement purposes, assumed annual rates of increase in the per capita cost of covered benefits (i.e., healthcare cost trend rate) were 8.53% (Pre-65) and 3.06% (Post-65) in 2025 and 6.52% (Pre-65) and 5.72% (Post-65) in 2024. The trend rates are assumed to decrease gradually to 4% by 2050 for Pre-65 and by 2053 for Post-65 and remain at that level thereafter.

As of the June 30, 2025 measurement date, the College utilized the Pri.H-2012 mortality tables for employees and retirees with white collar adjustment published in 2019 by the Society of Actuaries.

The benefits expected to be paid in each year from 2026–2030 are \$988,423, \$998,073, \$1,044,617, \$1,080,611 and \$1,124,045, respectively. The aggregate benefits expected to be paid in the five years from 2031–2035 are \$5,896,142. The expected benefits to be paid are based on the same assumptions used to measure the College's benefit obligation at June 30, 2025.

The College did not contribute to the plan in 2025 or 2024 and does not expect to contribute to the plan in 2025 as benefits are paid through operations. Net gains recognized as changes in net assets without donor restrictions arising from the plan but not yet included in net periodic benefit cost were \$3,983,479 and \$4,525,899 as of June 30, 2025 and 2024, respectively. The amount of net gain that is expected to be recognized as a component of periodic postretirement benefit cost in 2025 is \$277,313.

The discount rates used in determining the projected postretirement benefit obligation at June 30, 2025 and 2024, respectively, and cost for 2025 and 2024 were as follows:

	2025	2025		•
	Obligation	Cost	Obligation	Cost
Assumptions as of the measurement date –				
discount rate	5.48 %	5.47 %	5.47 %	5.12 %

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(10) Restrictions and Limitations on Net Asset Balances

At June 30, 2025, net assets consist of gifts and other unexpended revenues and gains available for the following purposes:

		Without donor restriction	With donor restriction	Total
Instruction and operational support	\$	154,598,832	319,959,471	474,558,303
Student scholarships and aid		49,693,504	766,462,955	816,156,459
Professorships		_	202,278,737	202,278,737
Investment in plant, contributions receivable Annuity, life income, and similar funds, income	!	224,636,075	88,506,840	313,142,915
to be used for operations		3,425,641	40,535,030	43,960,671
	\$	432,354,052	1,417,743,033	1,850,097,085

At June 30, 2024, net assets consist of gifts and other unexpended revenues and gains available for the following purposes:

	Without donor restriction	With donor restriction	Total
Instruction and operational support	\$ 145,770,341	287,983,323	433,753,664
Student scholarships and aid	45,616,584	721,685,781	767,302,365
Professorships	_	195,727,155	195,727,155
Investment in plant, contributions receivable	230,418,164	71,246,100	301,664,264
Annuity, life income, and similar funds, income			
to be used for operations	3,324,640	38,747,588	42,072,228
	\$ 425,129,729	1,315,389,947	1,740,519,676

(11) Student Revenues

Student revenue consists of charges for tuition and fees, housing, and food. Such revenue is presented at transaction prices, which are determined based on standard published rates for the services provided less scholarships and aid awarded by the College to qualifying students.

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For the years ended June 30, 2025 and 2024, student revenue consisted of the following:

	_	2025	2024
Tuition and fees at published rates	\$	127,200,842	120,001,725
Housing and food at published rates		25,418,948	25,590,006
Scholarships and aid	<u>_</u>	(73,151,596)	(67,614,940)
Net student revenue	\$_	79,468,194	77,976,791

(12) Expense Classification

Expenses are reported in the statement of activities in categories recommended by the National Association of College and University Business Officers. The College's primary program services are instruction and departmental research. Expenses reported as student services, general services and administration, and auxiliary enterprises are incurred in support of these primary program services. Expenses attributable to more than one functional expense category are allocated using a variety of cost allocation techniques. Expenses such as depreciation, interest, and operation and maintenance of plant, are allocated on a square-footage basis. Technology and innovation are allocated to instruction and research and administrative expenses based on the nature of the expense. Total operation and maintenance of plant and technology and innovation costs allocated are \$14,874,059 and \$8,118,090, respectively, in 2025 and \$13,557,615 and \$7,588,654, respectively, in 2024. General services and administration includes fund raising expenses of \$10,992,682 and \$9,890,362, and operation and maintenance of plant costs of \$779,401 and \$710,419 in 2025 and 2024, respectively.

Natural expenses for the years ended June 30, 2025 and 2024 were as follows:

	2025					
	Instruction and		General services			
	departmental research	Student services	and administration	Auxiliary enterprises	Total	2024
Salaries and benefits	\$ 52,209,254	23,619,597	18,114,471	13,415,271	107,358,593	100,251,701
Depreciation expense	5,270,942	5,007,913	906,754	6,118,860	17,304,469	15,408,394
Contracted/professional services	3,200,192	4,358,989	4,356,848	3,319,477	15,235,506	12,868,123
Student grants and awards	1,093,535	2,080,572	30,689	35,700	3,240,496	2,987,977
Travel, including team travel	2,371,795	4,579,721	451,709	87,572	7,490,797	5,765,915
Utilities	653,863	668,541	274,615	2,433,692	4,030,711	4,161,840
Technology, hardw are and softw are	677,073	429,446	2,711,935	314,379	4,132,833	3,646,827
Cost of merchandise, auxiliaries	28,660	55,801	16,213	3,864,008	3,964,682	3,930,322
Educational and research publications						
and electronic resources	1,847,454	45,160	2,613	5,382	1,900,609	1,856,514
Interest expense	961,302	913,331	165,372	1,115,943	3,155,948	2,856,336
Insurance and risk management services	6,102	152,271	1,358,552	_	1,516,925	1,548,462
Postretirement benefit plan service (benefit) cost	(193,846)	(184,173)	(33,347)	(225,030)	(636,396)	(668,441)
Other	3,933,308	6,763,978	1,679,644	2,623,727	15,000,657	14,298,714
	\$ 72,059,634	48,491,147	30,036,068	33,108,981	183,695,830	168,912,684

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(13) Commitments and Contingencies

At June 30, 2025 and 2024, open contracts for the construction of properties amounted to \$8,948,630 and \$7,976,490, respectively.

Future minimum lease payments under noncancelable leases are \$466,177 and \$641,315 as of June 30, 2025 and 2024, respectively.

The U.S. Department of Education has the authority to determine liabilities as well as to limit, suspend, or terminate Federal aid programs. While the ultimate liabilities, if any, cannot be determined at this time, management is of the opinion that such amounts, if any, will not have a material adverse effect on the College's financial position.

The College receives funding from federal sources, including student financial aid, research grants, and other sponsored programs. The College is monitoring developments in the federal and state regulatory environment that may impact the availability, timing, and terms of such funding and could affect the College's operations.

Management continues to assess the potential impact of proposed legislation, administrative actions, and judicial decisions that may affect the higher education sector. While the ultimate outcome of these matters cannot be predicted, the College believes it is taking appropriate steps to mitigate associated risks.

(14) Related-Party Transaction

During the years ended June 30, 2025 and 2024, the College received pledges and gifts from board of trustee members and their affiliated organizations totaling \$9,790,951 and \$2,316,886, respectively, and payments on pledges made in prior years totaling \$1,465,520 and \$2,805,450, respectively.

During the years ended June 30, 2025 and 2024, the College entered into construction transactions totaling \$4,052,435 and \$24,411,041, respectively, with a business whose president is a member of the board of trustees. Management believes the terms of these transactions with the related party were consistent with those which could have been negotiated with unrelated parties. As of June 30, 2025 and 2024, the College owed \$268,311 and \$800,942, respectively, to this business.

As of June 30, 2025 and 2024, the College had investments totaling \$14,328,321 and \$18,674,117, respectively, in a fund which has a partner whose spouse is a current trustee.

(15) Endowment

The College's endowment consists of approximately 1,500 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by

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the Board of Trustees to function as endowments are classified and reported based on the existence or absence of donor-imposed restrictions.

(a) Interpretation of Relevant Law

The Board of Trustees of the College has interpreted the Uniform Prudent Management of Institutional Funds Act (the Act) as providing, among other things, expanded spending flexibility by allowing, subject to a standard of prudence, the College to spend from an endowment fund without regard to the book value of the corpus of the fund. This flexibility allows an expenditure that lowers the value of the corpus of an endowment fund below its book value. The College classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment which are not expendable on a current basis, (b) the original value of subsequent gifts to the permanent endowment which are not expendable on a current basis and (c) accumulations to the permanent endowment, which are not expendable on a current basis, made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

In accordance with the Act, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the College and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the College
- (7) The investment policies of the College

At June 30, 2025, the endowment fund net asset composition was as follows:

		Without donor restriction	With donor restriction	Total
Donor-restricted endowment funds: Historical value	\$	_	572,723,895	572,723,895
Appreciation	,		659,524,633	659,524,633
Total donor-restricted endowment funds		_	1,232,248,528	1,232,248,528
Board-designated endowment funds		159,705,514		159,705,514
Total endowed net assets	\$	159,705,514	1,232,248,528	1,391,954,042

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At June 30, 2024, the endowment fund net asset composition was as follows:

	_	Without donor restriction	With donor restriction	Total
Donor-restricted endowment funds: Historical value	\$	_	546,583,804	546,583,804
Appreciation	-		611,051,732	611,051,732
Total donor-restricted endowment funds		_	1,157,635,536	1,157,635,536
Board-designated endowment funds	_	151,977,712		151,977,712
Total endowed net assets	\$_	151,977,712	1,157,635,536	1,309,613,248

In addition to the endowment fund net assets noted above, there were \$69,208,332 and \$64,890,607 at June 30, 2025 and 2024, respectively, which management designated for longer term use and invested with the endowment net assets.

Changes in endowment net assets for the fiscal year ended June 30, 2025 is as follows:

	_	Without donor restriction	With donor restriction	Total
Endowment net assets, June 30, 2024	\$	151,977,712	1,157,635,536	1,309,613,248
Investment return, net		13,198,581	101,064,217	114,262,798
Contributions and reinvested income Appropriation of endowment assets for		905,890	26,534,099	27,439,989
expenditure		(6,591,845)	(49,910,292)	(56,502,137)
Transfers and donor gifts reallocated	-	215,176	(3,075,032)	(2,859,856)
Endowment net assets, June 30, 2025	\$ _	159,705,514	1,232,248,528	1,391,954,042

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Changes in endowment net assets for the fiscal year ended June 30, 2024 is as follows:

	-	Without donor restriction	With donor restriction	Total
Endowment net assets, June 30, 2023	\$	153,234,474	1,106,281,460	1,259,515,934
Investment return, net		8,280,336	60,513,106	68,793,442
Contributions and reinvested income Appropriation of endowment assets for		1,128,257	35,937,097	37,065,354
expenditure		(6,230,981)	(45,096,127)	(51,327,108)
Transfers and donor gifts reallocated	-	(4,434,374)		(4,434,374)
Endowment net assets, June 30, 2024	\$	151,977,712	1,157,635,536	1,309,613,248

(b) Endowment Spending Policy

The College's spending policy is to appropriate 5% of the average of the December 31 year-end market values for the immediately preceding five years for annual College operations. In establishing the policy, the College considered the expected return on its endowment. Accordingly, the College expects the current spending policy to allow its endowment to maintain its purchasing power by growing at a rate at least equal to planned payouts. Additional real growth will be provided through new gifts and any excess investment return.

(c) Funds With Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the Act requires the College to retain as a fund of perpetual duration. Deficiencies of this nature were \$0 and \$189 as of June 30, 2025 and 2024, respectively. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of new donor restricted contributions and continued appropriation for certain programs that were deemed prudent by the Board of Trustees.

(d) Return Objectives and Risk Parameters

The endowment fund exists to provide a consistent and growing stream of financial support to the College's annual budget in perpetuity while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the College must hold in perpetuity or for a donor-specified period, as well as board-designated funds. Given this need to preserve long-term purchasing power, the investment objective for the endowed assets is to attain a real total return of at least 5% over long time horizons. Actual returns in any given year may vary from this amount.

(16) Subsequent Events

For the purposes of determining the effects of other subsequent events, the College has performed an evaluation of subsequent events through October 31, 2025, which is the date the financial statements were issued, and determined that there are no adjustments or additional items to disclose.